

CONFIDENTIAL

4 January 1980

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
FROM: Director of Central Intelligence
SUBJECT: Crisis Management

In thinking of our discussion just before you departed on leave concerning the organizational changes you have made and are making, I am reminded that for three years I have postponed tackling the issue of crisis management. We made a stab at this about a year ago and ended up deciding to do nothing. I believe we do need some kind of an organization that will in effect develop contingency-type plans for intelligence operations during political and military crises. I do not know where to place it or how to organize it, but some organization should be trying to anticipate where the next crisis will occur; define what information we are most likely to want if such a crisis develops; ensure that the various collection assets are bringing together and keeping current the necessary data base so that we do not start from scratch when the crisis occurs; ensure that the analytic data base also exists; and, have a plan for how we will grapple with the collection and analytic problems once a crisis emerges. [redacted]

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[redacted] for
STANSFIELD TURNER

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cc: NIO for Warning

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